

7KH 8QLYHUVLW\ RI 6RXWKHUQ 0LVVLRQ 0L

[Redacted]

5HTXHVW

0LVVLRQ 3XUSR VH

7KH 8QLYHUVLW\ RI 6RXWKHUQ 0LVVLRQ L \$ BEKQ \$ORKILW \$8FW XUDO
SURJUDP SURYLGHV VWXGHQWV ZLWK B PESUKDDVE B QHIGU B W XFD W L F
WKLQNLQJ WHFKQLDD D SURIEWHPD Q ROPR PS Q W H L Q DSSQLWLRQ WR I
EDFNJURXQG LQ D W R K L W K H H F \$ X U S O R G H D E W R F S U R P G X F W B J
JUDGXDWHV ZKR SRVVHV V W K H Q H F G L W D U S O N Q D O D Q G F Z B W N F H D W K M
H Q W H U W K H \$ (& L Q G X V W U \ I X O O \ F O S D E O N H V R D V S H U K R U R P I L Q F J H H D Q W
W K H I L H O G 7 K H 8 Q L Y H U V L W \ R I 6 R X W R H H I Q J O L M H G V F L M S L S H Q V D F F
R S H U D W L Q J D V D S X E O L F V W X G H Q W D F H Q W Q L Y G I U G B W W R H D O L Q J D
0 L V V L V L S S L W K H Q D W L R Q D Q G W D W Z B U O R G V F K R B D U Y K I L S / I D W Q G
O H D U Q L Q J L Q W H J U D W L Q J V W X G H Q W D S S W L F O D W O R H Q H R O W Q Q Z O K H G J
W K U R X J K H [F H O O H Q F H L Q W H D F K L Q R X W H H H D F F D Q G U M B W Y L Y H H D F W
8 Q L Y H U V L W \ Q X U W X U H V V W X G H Q W V X G F F R I S S H E W L S W L R Y H L G I G X F D W V W
S U R J U D P V H P E H G G H G I Q Y D U Z R Q F R P L Q S U M H S D V J O G E J D G L Y H U
S U R I H V V L R Q D O V R I W K H
O L Y H V D Q G F R P P X Q L W L H
H G X F D W L R Q W R V W X G H Q W
F R Q V W U X F W L R Q I L U P V 7
H Q Y L U R Q P E 1 P G H P
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6WXGHQW / HDUQLQJ 2XWFRZLW & ESCHFWLR RFLDWLRQV DQ
5HODWHG 0HDVXU)HQGLQJYHVDQG \$FWLRQ 3ODQV

6/2 :ULWWHQ DQG 2UDO &RPPXQLFDWLRQ
\$SSO\ ZULWWHQ DQG RUDO FRPPXQLFDWLRQ LQ F R H Q K L W R Q P H I C F W D
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5HODWHG 0HDVXUHV

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V W X G H Q W V W R F U H D W H X W L O L J H D Q G R S U H H D H V L R G H V L J Q F
G R F X P H Q W V 6 W X G H Q W V V X E P L W W H G X G H Y G H S I D Q Z H V W M Q H Q U H
U H V H D U F K Z L W K D Z U L W W H Q G H V F U L S W F L R Q R F R Q V W W D X Q D E R C
% X L O G L Q J F R G H V D Q G J R Q L Q J O H F K D Q L F R D Q Q D G R V D R G F D O F X O
+ X U U L F D Q H 6 D I H U R R P G H V L J Q D Q G D 8 6 0 Q X W X G U N F D P S X
7 K H R U D O F R P S R Q H Q W Z D V D V H V V H G I R X U L Q L W K H G X U L Q J V
S U R J U D P P L Q J F R Q F H S W X O G G H W O R S P B U D W S U C H V H Q D D W R R Q
S K D V H \$ O O S U H V H Q W D W L R Q V Z H U H P D G H W R D S D Q H O R I M

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0 &UHDWH DQG 3UHVHQW 'HVLJQ 6ROXWLRQ
0 GLUHFV 7KH \$&7 \$UFKLWHFVWV DQV XWV XGWR ,W,RFRXUV
FUHDWH XWLOLJHL DQG DQG FRQW UGHFWL RQK G RGLXPWLVW VL
DQG VWUXFWXUH VFDQV 7KH ILQDGR \$URMFW VHQV DQV DQV
EXLOGLQJ VLWXDWHG LQ GRZQWRZQ +DWWLHVEXUJ 06

6RXUFH RI (YLGHQFH 3URMHFW HLWKHU LQGLYLGXDO RU JU

7DUJHW
7DUJHW RI VWXGHQWV ZLOO DFKLHYHQ DQ RYHUDOO VFRUH RI

)LQGLQJV 7DUJHW 0HW
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0 6WXGHQW ,QWHUQ \$XBBDEMRIWR 'HVLJQ .QRZOHGJH
0 LQGLUHFV 7KH \$(& ,QWHUQV KIRP FRXSUHYZV DQ JDWK
HYDOXDWLRQV RI VWXGHQW LQWHUQ 6WXGHQW DQV DQV XHV
(YDOXDWLRQ DGGUHV VHQV WLV WLV WLV WLV WLV WLV WLV WLV WLV
LQ D VWXGLR HQYLURQPHQW

6RXUFH RI (YLGHQFH (PSOR\HU VXUYURJUDPO SHUFHSWLRQ

7DUJHW
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SHUIRUPDQFH

)LQGLQJV 7DUJHW 0HW
)DOO RI HPSOR\HUV DUH VDWLVLHG RI VWXGHQW DQV DQV
RI HPSOR\HUV DUH VDWLVLHG RU YHU\ VDWLVLHG RI HPSOR\HUV
DUH VDWLVLHG RU YHU\ VDWLVLHG

2WKHU 2XWFRPHV 2EMRQV LVRFLZVWRQV DQG 5HODWHG
0HDVXUHV 7DUJHW DQV DQV SEWLRQ 3ODQV

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5HODWHG 0HDVXUHV

VRFLHW\ UHDFWLYDWHG LQ 7KHUHDZHPHPEHMWXGHQFVXODVQG
VWDII DQG LQG XVWU\ SURIHVVLRQ DOK DLQ G XFWHSGO M KDWW HQBEGC
HYHQW 1&&(5 3HUIRUPDQFH 9HULILFDWHRGDGK/DEPISFOWHHPHQWD
'HVLJQ %XLOG 6WXG\ 6HYHUDO IDFXOWVKDYH FRXPLSOHWW HGH ZHXDOLV
0DOOR\ .HPS DQG =KDQJ DQG WZR IDFXOWHWHWUH. QRS 4E KFHQJWLIL
%HFDXVH RXU &(7 SURJUDP LV RIIHUHGJRRIQLQHGHZBIQGD DIXOWKH W
LPSOHPHQW WKLQJV OHDUQHGDQG EHVQHSERXWMLFV7IKH GEGXVQV
\$GYLVRU\ &RXQFLO , \$& IRU WKH &RQVWUXFWRERQDQXGH \$UFR LWRZ
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VSULQJ VHPHVWHUV VHUYHG DV PHQW RUWSHLQGHXUVWUR US DDFXOWWLV
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ZRUNVKRSV JDYH IHGEDFN RQ FXUULFDXVXPSRUMHURU \$BRROGH
DQG 6FKRRO QHHGV DQG RIIHUHG RXU VWXGHQWV LQWHUQVKLSV

&RQWLQXRXV , PSURYHPPHQW\, GHSDDWIPHQWDPHQYHHRUDSFWRQ
SODQV IRU LPSURYHQHQWVWKHW DUHO\ LVFLWGXGRQDWWSHDUQLQJ
RXWFRPH RU SURJUDRXPROMBHWGLYHFVKEHG LQ WKLVLHOG
&RQWLQXRXV LPSURYHPPHQW LV KLJKRQSWLRLFLWLRQEG EH WKEE FQR
OHDGHUVKLS 2SSRUWXQLWLHV IRU FRQWODQREXQ JLPSURRGHQQWQWKD
WKH RSSRUWXQLW\ WR SURYLGH FRXUQXHDYIDFXDWWLRQVYHDFK VHF
FRQVLGHU WKHVH VWXGHQW UHVSRQVHGHQRURWHDLFKLQJYHGHVUY
HDFK VSULQJ VHPHVWHU DQG XWLOLJHGRGPHIDVFXWHYVQKGMQRV
WHDFKLQJ VWUDWHJLHV 5HVSQRVHV DUKHTXVQGHQVGHGRQVZDHWK
KH RU VKH DFTXLUHSGDQDWERIQVSDUHQKVR, QGQGWVW\$BQLVRU\
&RXQFLO KDV EHHQ UHLQYLJRUDWHG IRYHUVWKRISDRUWVKZR, QGDUW
\$GYLVRU\ &RXQFLO LV WR SURYLGH IHGGEVFXNRQ7ERUPLHFWDQPVDD
KHOG HDFK \HDU GXULQJ WKH IDOO DQG 7KSHULQGXVHVWVUUV
FRXQFLO PHEHUVKLS KDV EHHQ UHYLVHSGRURJDEFO\$GH [EHWVLSYH
&RPPLWWHH ZDV DSSURYHG LQ WKH IDDDZLWRHQWIKHU &7DVRGDQ
SURJUDPV ZLOO EH UHYLHZHG RQ D WDKHFRXQVHFVFDHYYLZLZHIGDRV
HQG RI HDFK VHPHVWHU IRU TXDOLW\ LQSWLQXIRXVQLVP DURGIDVHGW
KDV EHHQ UHTXLUHGE DFFUHGLWDQVLRQ WSHVWLLQGBDROWKHODWH
FRQVWUXFWLRQ ODEV 7KH 6FKRRO LPSRQHPHQWVHQHOLDERERQWHQW
&RQVWUXFWLRQ (GXFDWLRQ DQG 5HVHDZLVK 1&H50HPRGQDQJW KD
REHFWLYHV RI HDFK RI WKH IRXU ODEFRXUVHV

&ORVLQJ WKH /RRS 6XPRXOWM WIKSIUHYLR\$DHPHQRVDSVLRQ
3URYLGH HYLGHQFH REDPISGRYCHDQV\VLV RI WKH UHVXOW
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'LUHFWRU 'U (ULFWKRSQRDQDQGRFDGLHQDWBU &RQVHLOO KDV EH
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EHJDQ LQ WKH IDOO VHPHVWHU IRSRVWIKG \$R7XSVRJ(YDFOX, DWWRC
SURFHVV FRXUVHV DUH HYDOXDWHGQDWHVPHVWEG RIKHDFWHSDQD
SURFHVV RI FRXUVH HYDOXDWLRQ DQGEFORZLQRLXKWHDFRSHDUDXU
DFFRUGLQJ WR DFRKRUW PRGHO FRWVHIDDDHRRQSVUHQDLSWUHG
RI WKH IDOO RU VSULQJ VHPHVWHU DSQRVHGHESVWKNVLFHQWU XEWR
UHFRUG IRU HDFK FRXUVH GHOLYHUHG QTKHLQRXVWIKH \$ROVHRZLPQJW
LQIRUPDWLRQ FRXUVH QDPH DQG LQHQDMLVHVVPHQVFBHWKRGVOR
DFFHSWDEOH WDUJHW DQG ILQGLQJVDVHIFRQPSHQDQD VLRQGVW DUXOH
SUHYLRXV DFWLRQ SODQ LI DSSOLFDEWKH \$HQDFXODMPPKHVHHPQJWV
UHYLHZ WKH UHVXOWV IRU HDFK FRXUVH DWHVPHVHVPXUHVH HQJVVWFDU
GHWHUPLQH LI FRXUVH FKDQJHV RU DFGVLRQLWIRUHVHLPHQJGDWRRQ
VHUYHV WKH SXUSRVH RI HQVXULQJ VEDV \$PSHYHRM QVDFWIDRQGSOD

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